### IMPORTANT DATES

**Friday, September 8th, by 5 p.m.**
(Internship must be confirmed prior to signing up for the class.)

- Completed Student Internship Agreement Form and 1 page internship description should be submitted to Ms. Ginley in order to obtain D-clearance.
- Once D-clearance is approved, complete the electronic registration process. You **MUST** complete electronic registration to be added to the course.

**During the Semester**

- One (1) mentorship session
- Two (2) Unruh Institute Events.* (2-page write-up is due **within one week** of each event.
- One (1) optional resume workshop
- Two (2) one-on-one meetings with Prof. Auerbach (TBD)

**Friday, September 29, by 5 p.m. (PST)**

- 2-page write-up defining your topic(s) and research method(s) along with a preliminary bibliography (3 to 5 sources).

**October 2, 4 or 11**

- HR Director’s Panel (Interviewing Workshop)

**Friday October 20, by 5 p.m. (PST)**

- First political write-up due

**Friday, October 27, by 5 p.m. (PST)**

- 3-5 page project outline **AND** annotated bibliography with at least 7 scholarly/legitimate resources

**November 6, 8 & 15**

- Jobs Forum

**Friday, December 1, by 5 p.m. (PST)**

- Second political event write-up due
- Submit final research paper
- Supervisor evaluation due
- Hours tracking sheet due

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**Arthur H. Auerbach, J.D., Ph.D.**
Assistant Professor, Teaching Internship Coordinator
Tel: 213-740-3044
Fax: 213-740-3167
Email: auerbac@usc.edu
Office Hours: T/Th 11 a.m. to 1 p.m. SOS B15

**Meghan Ginley**
Director, Community Engagement
Tel: 213-740-8511
Call: 925-286-9665
Email: Ginley@usc.edu
Office Hours: By appointment only SOS B15
1. **Course Description**

POSC 395 is designed to give students firsthand experience in the world of politics. Placements are available with elected officials, political consultants, non-governmental organizations, state and local government agencies, environmental organizations, political parties and campaigns, interest groups, political media and more.

Internships provide exciting opportunities to participate in the political process and help students gain insight into the nature of political institutions and learn about important policy debates. Internship opportunities also help students obtain practical experience and build invaluable relationships with potential future employers, all while earning college credit.

2. **Internship Hours per Units of Credit**

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<thead>
<tr>
<th>Units/credits</th>
<th>2</th>
<th>3</th>
<th>4</th>
<th>5</th>
<th>6</th>
<th>7</th>
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<tbody>
<tr>
<td>Suggested weekly hours</td>
<td>8</td>
<td>12</td>
<td>16</td>
<td>20</td>
<td>24</td>
<td>28</td>
<td>32</td>
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<tr>
<td>Cumulative hours at internship</td>
<td>120</td>
<td>180</td>
<td>240</td>
<td>300</td>
<td>360</td>
<td>420</td>
<td>480</td>
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*Please keep in mind that the suggested weekly hours correspond with an internship start date within the first week of the semester. For example, if you start your internship in the third week of the semester, your weekly hours would need to increase in order to reach your cumulative number of hours by the last day of the semester.*

3. **Grading**

Course grades will be based on satisfactory completion of the required number of hours at the internship, the supervisor's evaluation of your performance, and fulfilling other coursework requirements. The final grade for the course will be based on:

- **Supervisor evaluation** - 50%
- **Event write-ups** - 10%
- **Project-related assignments** - 15%
- **Final research project** - 25%

*(NOTE: All late papers will be marked down by 5 points for each day they are late)*

*(NOTE: Students are required to complete the minimum hours for their internship. Students that do not meet their minimum hours requirement will have their supervisor's evaluation grade lowered by 1/3 (A- to B+) for every 10 hour increment short)*

*(NOTE: Students who fail to attend any of the mandatory professionalization events (Interview Skills Workshop, Jobs Forum Workshop, Mentoring Meeting) will have their*
supervisor’s evaluation reduced by 1/3 for every event missed without prior approval by Professor Auerbach)

4. Communication with the Internship Coordinator

Dr. Auerbach and/or Ms. Ginley will be in contact with you throughout the semester via the Blackboard system. Check Blackboard on a regular basis for information relevant to POSC 395. During the semester, you should also keep in close contact with Dr. Auerbach to discuss your internship and final project, or if you have any questions about or concerns with your internship.

All assignments must be in Word format (double-spaced, 12-point font, 1” margins). Comments on your assignments will be e-mailed back to you through Blackboard in Word format.

5. Internship

The primary requirements of the internship course are to work at your internship for the required number of hours and to fulfill the assignments required for the class. Dr. Auerbach will contact both you and your supervisor during the semester to check in on the progress of your internship. At the end of the semester your supervisor will be asked to fill out an evaluation of your performance (50% of final course grade).

IMPORTANT: Please remember that while working at your internship, you are a representative of USC and the Unruh Institute. You must be punctual and notify your office supervisor if you are unable to work because of a serious illness or emergency. If, after consultation with your supervisor, you make any changes in your work schedule you must inform the Unruh Institute. If your supervisor changes, or is not the person listed on your job agreement, inform the Internship Coordinator right away.

6. Attending Workshops and Mentorship Sessions

HR Director’s Panel:
Students will attend the HR Director’s Panel (interviewing workshops) where we invite internship coordinators and HR directors to conduct mock-interviews. The HR Director's Panel is done over 3 nights with no more than 20 students each night. A 30-minute panel discussion is followed by 4 rounds of "speed dating style" mock interviews - 3 minutes of interviewing followed by 2 minutes of feedback from your peers and the interviewer.

Jobs Forum:
The Jobs Forum: Political Careers in the 21st Century is held over 2 or 3 nights and we host a 45-minute panel discussion followed by 10 minute "break out groups" where students can talk to invited panelists including top-level executives, professors, and
political professionals in the public and private sectors about job prospects in the current market.

**Mentorship Sessions:**
The mentorship program is a unique professional development opportunity between students and the Unruh Institute Fellows and other high profile individuals who are willing to share their seasoned political advice with students enrolled in POSC 395. Students will meet with a mentor who fits his or her short and long-term career goals over coffee and will be encouraged to build long-term relationships with their mentor after the session.

7. **Attending Political Events and Write-Ups**
You are required to attend at least **two (2)** politically-focused events during the fall and turn in a short, 2–page write-up for each event. Please submit your write-up on Blackboard within one week of the event. Your write-up should briefly describe the event, including the participants and attendees, the reason for the event, your organization's involvement (if any), but the bulk of your paper should be an analysis of what was "said" by those involved and your perspective of what was said. Please confirm with the Internship Coordinator about whether each event qualifies for this assignment. The first write-up is due no later than Friday, October 20, by 5 p.m. (PST).

8. **The Research Project**
In order to make the most of your internship experience, you are required to complete a writing assignment that analyzes a political issue relevant to the work of your office.

Final writing projects should be 8-20 pages (depending on units, see below) and should be based on substantial scholarly research, including consideration of the relevant literature. The focus should be on a specific policy or issue related to your internship. Please discuss your project in detail with the Internship Coordinator to tailor the assignment to your interests.

A) **Project part 1 – Topic & Research Methods:** due Friday, September 29, by 5:00 p.m. (PST)

This assignment must be **2 pages** in length describing the topic(s) for your analytic essay and how you plan on going about your research. (For example: What is your research question and methodology? How is this relevant to or related to your internship organization?) Your data collection may include interviews, documents, case studies or other methods. If you change your topic after you have handed in this first assignment, you must notify the Internship Coordinator to secure approval of the new topic. You must include a preliminary bibliography with at least 3 properly formatted sources (use MLA format). **Please submit the research proposal on Blackboard.**
B) Project part 2 – Outline & Bibliography: due Friday, October 27, by 5:00 p.m. (PST)

This assignment must be a 3 to 5 page summary and detailed outline of some of the research you have done for your paper. Please use traditional outline form, e.g., I, a, i, 1. You will also need to submit an annotated bibliography, which provides a list of books or articles in proper bibliographic form (use MLA format) with an accompanying two to three sentence summarizing each particular item and explaining how it is related to the project/topic. Remember, the more detailed material you hand in, the more constructive feedback your instructors can give you. The outline should be a minimum of 3 pages, PLUS an annotated bibliography. Please submit the outline/annotated bibliography on Blackboard.

C) Final Paper/Project: due Friday, December 1, by 5:00 p.m. (PST)

Papers must be typed and double-spaced in 12-point font with 1” margins. Paper/project length is dependent on the number of credits/units earned:

- 2 units: 8-10 pages
- 3 units: 10-12 pages
- 4 units: 12-15 pages
- 5 units: 15-18 pages
- 6 units: 18-20 pages
- 7 units: 20-22 pages
- 8 units: 22-25 pages

Papers will receive 5 point deductions for failing to meet the minimum page length, failure to include a “work cited” page and 5 points for every day late. Note: You must use parenthetical citations along with your work-cited page. Only include citations in work cited that are used in the paper. Papers must be submitted on Blackboard. Students are also required to submit their final papers on Blackboard through the “Turnitin” system by the deadline.

9. Evaluations (50% of final course grade): due Friday, December 1, by 5:00 p.m.

At the end of the fall semester, you must turn in a completed evaluation and your time-sheet. Both your time-sheet and supervisor's evaluation form can be found on the Unruh website (www.usc.edu/unruh/internships) listed under internships and POSC 395.

Your supervisor will also be asked to fill out and return to the Unruh Institute an evaluation of your performance during the semester. Please make sure your internship supervisor returns their completed evaluation by the December 4 deadline. Remember that your supervisor's evaluation is worth 50% of your overall course grade, so performing well at your internship AND making sure your supervisor returns your evaluation are very important.
Evaluations forms may be electronically sent directly to Dr. Auerbach (aauerbac@usc.edu), faxed to Unruh (213-740-3167) or mailed (3518 Trousdale Parkway, VKC 263, Los Angeles, CA 90089). Please note that email and fax are preferred.

10. Academic Integrity

Because the completion of the internship is a major part of this course, you **MUST** work all of the hours listed on your internship agreement form. All written assignments for this class must be your original work, completed only to fulfill the requirements of this course. Sources must be cited accurately and completely.

**A NOTE ON “RECYCLING PAPERS”:** Your paper/project **MUST** be original work done for this class and related to your internship. You may not re-use another student’s paper, or your own paper from a previous course or a course in which you are currently enrolled.

This is an extremely serious issue, which, according to University policy, can result in failing this course as well as the course from which you “borrowed” your paper.

Please refer to the *Scampus* chapter on “University Student Conduct Code” (scampus.usc.edu/university-student-conduct-code) or contact the Internship Coordinator if you have any questions.

*Please note that the POSC 395: Directed Government and Political Leadership Syllabus is not a binding contract. Dr. Auerbach has the discretion to make changes as deemed necessary.*
MEMORANDUM EXAMPLE
FROM: (Your name)

SUBJECT: California Water: Planning for a Better Future (Memo/Event topic/Event Participants)

The purpose of this memorandum is to understand how climate change, population growth, long droughts, and severe floods have created stark regional differences in availability and demand of water throughout California. Consequently, this means the State might have to make inconvenient legal and political changes in order to reach effective solutions.

Background (This section should include general event details such as who spoke at the event, what was the general topic of the panel, etc...)

The event was sponsored by the California Water Project and participants included: John Jones, Jane Smith and Sam Hadley. Hadley began by suggesting the biggest challenge behind California's water system is the issue of instability in the Delta, which is considered to be the hub of California's water supply. The instability issue with the Delta comes from weak levees, damaged by earthquakes, rising sea levels as well as climate change and the collapse of native fish species (creating cutbacks for pumping water). Jones noted California is fortunate enough to have many tools to be able to cope with the challenges facing its water system, because the economy continues to prosper. . . .

Tools to Combat Water Scarcity (This section should be a general summary of what was learned at the event):
The following targeted reforms are believed to be the key to seeing fruitful changes in water management in California so that our state will be able to overcome its current challenges:

- **Bay Delta Conservation Plan**
  
  The construction of two tunnels, upstream on the Sacramento River, and move the tapped water to underneath the Delta, where pumping occurs. The results would be having fewer native fish trapped in the pumps and it would become easier to restore more natural water flow in the Delta.

- **Governance and Finance Solution**

  While the state’s economy will benefit from an improved quality and supply of water and taxpayers are willing to support the new required infrastructure, moving to more locally based funding will help to fill funding gaps in water management efforts.

- **New Water Efficiency Options**

  Options such as using recycled water or water marketing (the sale or leasing of water) will provide more incentives to conserve.

- **Underground Storage**

  Storing underground can be a cost-effective way to save water for drought years, which will become more important with climate change.

**Analysis** *(This section should be your analysis of the event – do you agree or disagree with the topic? Your analysis must be at least ½ page):*

While we have laid out some very thought provoking solutions to the issue of California water management, only through policy reform and new investments will these solutions see the face of reality. The Bay Delta Conservation Plan, while a good concept,
will require solid policies on finance, governance, and mitigation for the residents of the Delta to be in full support. In addition, the state of California always seems to face issues of funding. In order to truly find a solution to this issue, we will need to have more local funding, which requires making a solid case to the voters. I agree with Hadley’s comments on the reasons for the reason California has so many water issues, however, I believe that he overlooks one key factor . . . . Jones correctly acknowledges that California possesses many solutions to deal with these issues. However, I would have liked Jones to offer greater specific solutions rather than simply relying on the strength of the California economy as a means of resolving this significant problem. Overall, there will need to be a more active policy approach to preserving California’s ecosystem.