Beyond the laboratories, research centers, and classrooms, USC Dornsife serves as a dynamic intellectual resource that is woven into the fabric of our communities.”

— AMBER D. MILLER
DEAN
WE HAVE AN AUDACIOUS GOAL

USC Dornsife is creating the first new model for an elite research university in more than 50 years by bringing the university into the public square in ways never imagined.

This new initiative connects our world-leading scholars with public and private sector leaders to work hand in hand — bringing a new way of thinking to complex issues.

Why is USC Dornsife the place to lead this revolution?

As a college of letters, arts and sciences, we are home to scholars with deep expertise across a wide range of disciplines who can assemble into nimble teams to address almost any problem imaginable.

USC also has a long tradition of proactive community engagement in Los Angeles — where cultures integrate, ideas are born and trends are set.

And our entrepreneurial spirit is second to none.

The challenges we face together demand a stronger bond between academic experts and the public. We invite you, our supporters, to help us build it.

Our goal may be audacious. But when it comes to fruition, our world-class scholars will have become recognizable names and faces of valuable expertise — and partners in addressing society’s thorniest issues.

Together, we will own tomorrow.
THE ACADEMY IN THE PUBLIC SQUARE

Beyond the laboratories, research centers, and classrooms, USC Dornsife serves as a dynamic intellectual resource that is woven into the fabric of our communities. The Academy in the Public Square initiative expands connections between our university scholars and civic, business and nonprofit leaders who are addressing local, national, and global issues.

By building the infrastructure required to carefully match our scholars with the needs of our community and the world, we are bringing innovative ideas to challenges of the moment. As we learn from one another, we devise solutions that are both well-informed and applicable to the pressing needs of our industries, businesses, neighbors, and government and nonprofit institutions.

The following pages illustrate just a few of the ways in which USC Dornsife, with your support, is already making an impact by connecting university scholarship with the public we serve — and how we intend to dramatically increase this practice.

Clockwise from top left: Associate Professor Daniela Bleichmar explores understandings of Latin American nature; studying how learning music may enhance kids’ emotional and intellectual development; Chemistry Professor Valery Fokin shows off his new lab; University Professor Viet Thanh Nguyen on Late Night with Seth Meyers; former U.K. Prime Minister Gordon Brown of USC Dornsife; NPR’s Ari Shapiro interviews the USC Wrigley Institute for Environmental Studies’ Kenneth Neitzel.
The political divide is as stark as it’s been in modern memory. Inconvenient news is shouted down as “fake.” Facts are discounted. Rancor is at historic levels. Our nation is desperate for new tools to decontaminate the toxic political atmosphere.

OWNING our POLITICAL FUTURE

USC Dornsife is helping to mend the political divide with the Center for the Political Future, a new initiative that combines rigorous intellectual inquiry, teaching, and practical politics to advance civil dialogue. Led by two of the nation’s foremost political strategists — Democrat Robert Shrum, Carmen H. and Louis Warschaw Chair in Practical Politics, and Republican consultant Mike Murphy — the center brings together political leaders, students, and our world-class faculty. Inviting voices from across the aisle, they work through a shared commitment to research and fact-based focused debate on solving policy issues.
OVERCOMING POLITICAL DIVISIVENESS

USC Dornsife research shows political opinion is deeply ingrained. It’s tough to change — but not impossible. Along with colleagues in the Neuroscience Program and researchers at the L.A.-based nonprofit Project Reason, scientist Jonas Kaplan found that people are much less willing to change their political views than their views about other subjects. Using brain imaging, they saw that when study participants were presented with a statement challenging their political beliefs, more activity was sparked in areas of the brain that are important for decision-making and perceiving threats. While this makes political compromise difficult, knowing how and which statements may persuade people to change their political perspective could reveal more effective ways to discuss political issues.

ACCURATELY MEASURING THE PULSE OF SOCIETY

In the run-up to the 2016 presidential election, almost every national poll predicted Hillary Clinton would win. One of the few exceptions was the USC Dornsife/Los Angeles Times Daybreak Poll, which pointed toward a Trump victory. That’s because our poll tracked a large sample of Americans who responded repeatedly over time to online questions that were broader and deeper than those typically found in election polling. Using this methodology, the Daybreak poll captured individuals who had not voted in decades (if ever); and the “shy Trump voter,” hesitant to express views that may be perceived as controversial. Our Daybreak poll is part of the more broadly focused Understanding America Study, run by the USC Dornsife Center for Economic and Social Research, that measures attitudes of people across the nation on a wide range of policy, cultural, and social issues to better predict outcomes. Meanwhile, our academic faculty are taking equally innovative approaches to understanding public perceptions. Political Science Professor Jane Junn, for example, is examining why distinct racial groups feel differently about immigration and political belonging. Gleaning a deeper understanding of where these opinions come from could inform better ways of building consensus.
With technology developing at an accelerating pace, the question becomes: Will new technologies be used for good or ill, to unite us or divide us? And how can we do a better job of anticipating and preparing for the profound social, economic and ethical implications of technological innovations?

OWNING our TECHNOLOGICAL FUTURE

Contemplating the not-too-distant future when most vehicles will be driven automatically, we may think about impacts on traffic patterns and parking. But USC Dornsife scholars also explore deeper questions. What will be the social and economic impact, for example, when millions of America’s professional drivers lose their jobs? And is there something we can do to prepare for this massive shift? Whether it’s developing a better grasp of targeted media to prevent election meddling or predicting how decentralized blockchain platforms will alter traditional institutions, USC Dornsife faculty are shining a light into a future that will be profoundly changed by technological innovation.
EXPLORING THE MORAL IMPLICATIONS OF HUMAN-LIKE TECHNOLOGY

Artificial intelligence and the development of robotics challenge the conventional definition of humanity. At the Brain and Creativity Institute, led by Antonio Damasio and Hanna Damasio, renowned neuroscientists are comparing the designs of human brains to artificial intelligence. Their insights are providing new foundations for exploring related moral questions, such as the kinds of jobs and processes in which A.I. can responsibly be employed. These studies might not only help design a new generation of life-like robots but also lead to better understanding the phenomena that produce our uniquely human consciousness.

ENGAGING WITH ENERGY

Alternative energy is coming. And with it comes “smart” systems that open doors for direct interaction between consumers and the power grid. Julie Albright, a digital sociologist who works at the intersection of human behavior and technology, is helping us think about how to create the most productive modes of engagement. She was a principal investigator on a $120 million Smart Grid Demonstration project, funded by the Department of Energy. The team used energy informatics from the city of Los Angeles to forecast electricity demand, respond to peak load events, and create game scenarios that help consumers learn to conserve energy. Additionally, they explored how people engage with cloud platforms and privacy policies to mitigate cybersecurity issues. The resulting software architecture could provide a foundation for cities around the world to build more agile, secure, and adaptive grid systems.

As technology develops at an accelerating pace, the question becomes: Will new technologies be used for good or ill, to unite us or divide us?
SAFEGUARDING OUR PLANET FOR FUTURE GENERATIONS

Humanity stands at a crossroads: Perpetuate our current practices that warm the planet, displace people, and drive species toward extinction; or, build a future powered by renewable energy and new ways of protecting natural resources. Many clean technologies are already available. Our challenge is to overcome obstacles preventing their adoption.

OWNING A CLEANER TOMORROW

USC Dornsife will establish the first-of-its-kind center for innovative research and policy experimentation focused on breaking through the roadblocks. We will examine, for example, what combination of new technology, economic incentives, legislation, and social change is required to accelerate the adoption of solar power in a city like Los Angeles. Our scholars are exploring these complex questions to develop a better understanding of how we can motivate the public to make informed decisions about our environmental future. Working closely with civic, nonprofit, and business leaders, this knowledge will be used to create new approaches and products that inspire broad-based action.
ELECTRIFYING DISCOVERY

Professor Moh El-Naggar and his team have discovered how a unique bacterium can be used as the basis for living batteries. Unlike most of the organisms on Earth, these bacteria do not require oxygen to live. Instead, they have evolved other ways of surviving that include moving electrons through their bodies onto nonliving surfaces such as rocks. In the process, they generate energy. Today, El-Naggar is exploring the remarkable potential for developing a new category of hybrid machines, fuel cells, and wastewater treatment systems that harness the sustainable energy produced by these microorganisms.

MAKING A BETTER BIOFUEL

Making fuel from corn and soybeans seemed like a good idea. But it turns out that traditional biodiesel gums up engines, and it doesn’t provide as much power as regular diesel. To make matters worse, the manufacturing process produces a byproduct that pollutes.

So, a team of USC Dornsife scientists and students led by Professor Travis Williams made a better biofuel — one that keeps engines and the air cleaner and provides the zip that drivers need. And that polluting byproduct? They developed a process to turn it into biodegradable plastic. The breakthrough was so powerful that Zhiyao Lu, who worked on the project as a Ph.D. student, spun out the technology to create a company called Catapower. The technology recently won the top USC Dornsife Wrigley Sustainability Prize, which highlights innovative start-up ideas and rewards concepts that can result in meaningful environmental change.
The more we learn about ourselves and our relationships, the clearer it becomes that broader perspectives inspire better solutions. Our challenge is to use what we discover by engaging with diverse people and experiences to build stronger communities around the world.

TOMORROW BEGINS in LOS ANGELES

From USC Dornsife’s location in the heart of L.A., our scholars study and understand how people of different backgrounds and beliefs unite or divide. How, for example, did Los Angeles, once known for its violence, corruption and racial animus, evolve into today’s far more tolerant and equitable metropolis? How will we continue to ensure that a certain group retains its identity while interacting productively and peacefully with those who look, speak or worship differently? As our faculty, students and community partners answer these kinds of questions, we are offering ways forward as similar challenges appear around the world.
BUILDING EMPATHY THROUGH CREATIVE EXPRESSION

Many of the world’s 65 million refugees have survived war, famine or genocide. These are people with lives and families — engineers, artists, doctors, students, parents. Yet the narrative we often hear is told in numbers — not individual experiences. English Professor Viet Thanh Nguyen is changing the discourse, providing a new voice to displaced and marginalized people. A Pulitzer Prize-winning author and MacArthur Fellow, his writing taps memories of his own adversity as a Vietnamese refugee. Offering sharp social critique on issues such as cultural appropriation and xenophobia, he compels us to think about why humans draw boundaries between themselves and others.

LEADING FROM THE WEST

In his new book, State of Resistance: What California’s Dizzying Descent and Remarkable Resurgence Mean for America’s Future, Manuel Pastor digs deeply into the historical moments and movements that have shaped California’s identity as “America fast forward.” Tracing the state’s shift toward more tolerant perspectives on issues such as immigrant integration, religious freedom, and gay marriage, Pastor highlights the benefits that come with respect for diverse backgrounds and values.

SUPPLANTING STEREOTYPES

Robin Coste Lewis believes that poetry serves as both a profound source of pleasure and a powerful tool to stop violence and hatred. A USC Dornsife writer in residence, Lewis confronts the complexities of race, stereotypes, and the black female voice. Her riveting debut poetry collection, Voyage of the Sable Venus, won the 2015 National Book Award.

Today, Lewis is an ambassador of the city’s arts community — Mayor Eric Garcetti named her Poet Laureate of Los Angeles. As a speaker, mentor, and critic who connects with our local communities, Lewis is helping others learn to use their creativity as a positive means for expressing themselves.
To solve 21st-century global challenges, we must understand their complex and compounding effects. How has climate change spurred migrations? How has social media led to new channels for human trafficking? These and other problems such as financial crises, cybersecurity, and terrorism defy boundaries. We need to respond with an intrinsically global approach.

**OWNING the SOLUTIONS**

USC Dornsife is helping to unravel the complexity of global challenges and how these problems are interwoven — often in ways that are not immediately obvious. Our spatial sciences scholars work with NGOs to track human rights abuses; our international relations faculty work on problems of migration and citizenship in unstable societies; and our environmental economists analyze how incentives can decrease air pollution. Through innovative research, the insights we gain can help governments and the private sector better manage global issues of the future.
PREDICTING GLOBAL ECONOMIC DILEMMAS

Public debt troubles in one corner of the world can ripple across the globe. Take the 2008 Lehman Bros. collapse, which helped trigger a global financial crisis. While economists tend to agree that a short-term increase in public debt stimulates overall demand, the longer-term economic impact is subject to much debate. Professor M. Hashem Pesaran used four decades of data to discover that persistent accumulation of public debt is associated with a lower level of economic activity. He is one of many USC Dornsife scholars who are researching better ways to predict economic booms and busts.

IMAGINING THE WORST TO PREPARE FOR THE BEST

The world had known of Ebola for decades. So why were we caught off guard when the virus swept through Western Africa, creating the potential for a global pandemic? Professor Andrew Lakoff, a leading medical anthropologist, believes it comes down to a lack of imagination. His research focuses on the global approach used to prevent and manage the spread of global threats. Ebola, for example, was only perceived as a localized outbreak, rather than taking the steps to prepare for a widespread catastrophe. By thinking more broadly about these existential threats, we might better mitigate vulnerabilities.

PAYING FOR POLLUTION

The cost of air pollution will leave you gasping. While plenty of studies have pointed to the adverse effects of pollution on physical health, there is limited research on what it does to the mind. So, economist Paulina Oliva and her colleagues used a large dataset of urban Chinese residents to reveal that areas found to have frequent spikes in pollution levels correspond with significantly higher rates of mental illness. Based on average health expenditures associated with mental illness, Oliva calculated that air pollution costs nearly $23 billion per year in China alone. Research across many fields illuminates the toll of environmental degradation, but changing the dialogue might rely on the stark economics.
To develop a complete understanding of human health, we need more than breakthrough biomedicine. We also need to explore the environmental, cultural, and communication factors that contribute to our individual and collective well-being.

**OWNING our HEALTH**

Imagine a future in which human health is virtually guaranteed. The foundations for this vision are being laid at USC Dornsife. Faculty in the psychology department are exploring how specific blood cells that protect the brain could improve the treatment of Alzheimer’s disease. Researchers at the Bridge Institute at the USC Michelson Center for Convergent Bioscience are assembling a molecular-scale virtual model of the human body. And the Program for Environmental and Regional Equity produces reports that help municipal leaders address fundamental causes of poor health, such as poverty, social inequality, and discrimination.

Bridging research and scholarship across disciplines — and collaborating with practitioners — USC Dornsife looks beyond the treatment of disease to better predict and prevent it, and to build environments that promote well-being.
BETTER INSIGHTS FOR BETTER OUTCOMES

The war on cancer has led to significant advances in diagnosis, prognosis and treatments. But even the best-informed doctors and patients are forced to make choices based on incomplete information.

Through his Convergent Science Initiative in Cancer at the USC Michelson Center for Convergent Bioscience, Peter Kuhn is developing an approach to cancer diagnosis and treatment that promises to reduce ambiguity and improve outcomes. His method begins by analyzing the clinical and disease information to develop a detailed understanding of each patient. Then, blood biopsies are used to monitor the progression of the disease. With this information, algorithms are used to predict the best treatment plan for each individual. The process gives unique insight into how the disease is likely to progress and respond to treatment in a specific patient. It is leading to better health-care decisions while generating information about the disease that can point to improved therapies and new cures.

SOLVING MYSTERIES OF THE BRAIN AND COGNITION

Studying music, it turns out, may be medicinal. Researchers at the USC Dornsife Brain and Creativity Institute partner with the L.A. Philharmonic and the Heart of Los Angeles to study effects of music instruction on child brain development. The team has found that music training can accelerate maturity in areas of the brain linked to language development and reading skills. Their work is now being used to help communities develop music programs to offset some of the negative consequences that low socioeconomic status can have on child development.
DEVELOPING NEW METHODS

When scholars invented the internet, it fundamentally changed the world. Today, new methods are under development that could also have significant, far-reaching impact — enabling breakthrough technology and providing cross-cutting ways to explore problems.

Our scholars are on the ground floor in the development of many new methods that are applicable across disciplines. For example, investigators working in disparate fields have been developing better ways to predict outcomes and get ahead of issues. Researchers at the USC Dornsife Southern California Earthquake Center are making gains in predicting seismic activity. Researchers in biology and physics are finding new ways to anticipate how a cancer will spread. And researchers in psychology are designing models to predict the capabilities of terrorist groups. As their techniques and understanding come together, USC Dornsife is leading the way forward in the emerging arena of prediction science.

We are also a global leader in geospatial mapping, imaging, and the digital humanities. Our scholars use big data to inform their research and new visualization techniques to communicate this complex information.

At USC Dornsife, new methods are often the result of collaborative efforts to open new possibilities for discovery. Sometimes, they change the game entirely.

USING SPATIAL SCIENCES TO PROTECT OUR NEIGHBORHOODS

As a third-year student majoring in geodesign, Richard Windisch never expected his university experience to include crime fighting.

Working with a team at the USC Dornsife Spatial Sciences Institute, Windisch was part of a team of students and faculty who, at the request of the Los Angeles Mayor’s Office, partnered with the city’s data team and the Los Angeles Police Department to identify neighborhood crime patterns. Using geospatial mapping of crime occurrences with variables such as the time of an incident and specific information about the location — considerations such as parks, liquor stores, and Metro stops — they are helping the city more effectively deploy officers and other municipal resources to keep citizens safe.

Spatial Sciences faculty and students are continuing to work with the City of Los Angeles using these scientific and technological approaches to improve sustainability and generate economic growth.

COMBATING INTOLERANCE WITH TECHNOLOGY

Pinchas Gutter survived six Nazi concentration camps. For decades, he refused to share his painful childhood memories. Then he connected with USC Shoah Foundation — The Institute for Visual History and Education, which records testimony from survivors and witnesses of genocide to help people understand the devastating effects of hatred in the world. Today, Gutter is the first subject of USC Shoah Foundation’s Dimensions in Testimony project, which allows people to interact with his 3D, hologram-like avatar that responds in real time to their questions about his life and memories of the Holocaust.

Using this new tool in the digital humanities, people around the world are connecting more deeply with difficult ideas and emotions — expanding understanding at a distinctly human level, and inspiring a stronger fight against intolerance.
PEERING INTO BLACK HOLES

Remember learning about the strange behavior of black holes — how anything that falls inside would be completely and immediately destroyed? Professor Nicholas Warner offers a slightly more optimistic hypothesis, thanks to his research involving string theory. Warner explores an idea that replaces the entire interior of a black hole with multidimensional geometric structures of such complexity that they can store and eventually recycle the information that fell in. Sure, everything will still be ripped apart — but it is no longer completely lost. Instead, if his theory is correct, the object would be stored holographically, and the information could eventually leak out of the black hole. Exploring the behavior of black holes at this deeper level could lead to the next significant step in understanding fundamental physics of gravity and quantum mechanics — potentially paving the way for revolutions in energy.

DELVING INTO THE STORY OF OUR ORIGINS

Researchers at USC Dornsife are designing experiments to better understand existential phenomena in ways that were previously thought to be impossible. They are looking for imprints of gravitational waves created during the Big Bang, which might point to what was responsible for the creation of our universe. They are exploring the fundamental nature of space and time and are trying to understand the mysterious dark energy that comprises 70 percent of the density in the universe. These scholars are doing more than foundational scientific research. They are helping to tell the profound and enlightening story of who we are and where we came from.

CURiosity AT WORK

Because we as humans are restless to enrich our minds. Because we aspire to move society forward. Because it is our nature to question why we are here, how we exist, and where we came from. Foundational research and scholarship allows us, as innately curious beings, to further our understanding of the world in which we live and to fulfill our desire to explore.

At USC Dornsife, foundational scholarship is at the heart of our mission.

While it often has no immediately obvious practical application and can be difficult to understand, this wellspring of ideas is not only valuable as the pursuit of human enlightenment. It is also the vital force behind the process of innovation. From the curious minds who uncovered the laws of thermodynamics (which made jet engines possible) to the philosophy of logic (which underpins computer programming languages), our modern way of living has been built on the work of scholars who pushed forward the boundaries of knowledge.

Our scholars today are exploring string theory, dark energy, gravitational waves, experimental semantics, visual theory, and the origin of the universe. These esoteric pursuits of the moment will drive many of tomorrow’s technological, medical, and social breakthroughs.

Professor Clifford Johnson pursues clues to the underlying structure of the universe.

Professor Nicholas Warner’s work reveals the nature of black holes.

Eleonore Neufeld doesn’t think so. A Ph.D. Student in USC Dornsife’s world-renowned Department of Philosophy, she is exploring how we make sense of the social world around us and how we come to understand what others are feeling and intending. Combining philosophical inquiry with empirical research in the cognitive sciences, Eleonore argues that the kind of processing we use to perceive familiar objects like trees is quite similar to the processing we use to perceive others’ emotions — and therefore, we can genuinely discern the mental states of others. Impressed? It shows.
Students (from left) Austin Reagan, Jabala Suhay, Andrew Thvedt, Miranda Bidwell and Kathryn Kelly traveled to Iceland to explore the ecological security and global political issues facing the Arctic region in the wake of climate change. Throughout the Problems Without Passports course, they also journeyed to Norway and Finland, where they met with professors, diplomats, researchers and activists.

THE USC DORNSIFE SIGNATURE UNDERGRADUATE EXPERIENCE

USC Dornsife has distinguished itself for the quality of its undergraduate education. Our faculty include Nobel and Pulitzer Prize winners, MacArthur and Guggenheim Fellows, and members of prestigious professional academies. Many of our departments, centers and institutes rank among the best in the nation, and our undergraduates are learning from these scholars in small classes and experiential learning programs.

But we’re not stopping there.

Our faculty are now designing an improved undergraduate experience that will define the future of liberal arts education. Students will enter a program that values both their personal and professional development — going beyond a particular major to help them explore, define, apply and reflect on life’s big questions as they move through their four years: Who are they, what changes do they want to see in the world, and what problems do they hope to solve?

We are strengthening our sense of identity and community by providing freshmen with a unique cohort experience that focuses on critical thinking, fundamental inquiry and ethical citizenship. And we are deploying new teaching models that disrupt passive learning and provide every student with the opportunity to apply their education in the real world — whether it be in the lab, the boardroom or overseas.

We’re also bolstering our career services, integrating them more fully into the core academic experience to ensure that every student leverages the power of a liberal arts education into a fulfilling career. Add to that the power of the Trojan Family network to help graduates find not only their first job but those that emerge years later, and our students will be well-prepared to navigate a rapidly changing job market.
THE USC DORNSIFE Ph.D. ACADEMY

It takes more than an advanced degree to succeed in today’s increasingly competitive job market. In addition to offering our Ph.D. students a broad and deep training in both disciplinary and interdisciplinary fields, our newly developed Ph.D. Academy will provide them with training in leadership principles, financial management, public speaking, communication and other cross-cutting skills.

Beginning in their first year of graduate school, Ph.D. students across USC Dornsife will participate together as a cohort across a wide variety of fields in activities designed to prepare them for their future careers — inside or outside of the academy. Having completed this first-of-its-kind, five-year program, our doctoral students will have a unique set of skills and training, in addition to their deep disciplinary expertise, that will set them apart from those graduating from other universities.

Best-selling author and Associate Professor of English Danzy Senna leads a class of students in USC Dornsife’s renowned Ph.D. in Creative Writing and Literature program. Senna's books and essays often center on issues of identity, motherhood, gender and race.
**DIVERSITY, EQUITY AND INCLUSION**

Our diverse, inclusive and equitable culture helps us build a more creative and caring USC Dornsife community.

Time and again, we find that the most innovative ideas and comprehensive solutions arise when we bring together people with different ideas and backgrounds. It is a reflection of today’s world — one in which people of all identities and cultures are deeply connected. Learning from our differences provides us with a better understanding of ourselves. And it helps us make better sense of problems we must approach together.

USC Dornsife intends to be the standard bearer among research universities in cultivating and celebrating an environment where people from all backgrounds and identities feel respected, included and welcome. USC Dornsife will advance the goals of a new diversity plan. It will expand our effort to attract faculty and students from a range of backgrounds, while ensuring that they have access to every resource, network and opportunity that makes USC Dornsife a special place.

As a school of letters, arts and sciences, diversity defines our core character in many different ways. It is an advantage that we celebrate, and it is necessary to achieving our highest ambitions.

**FIRST-GENERATION COLLEGE STUDENT SUMMIT**

Many USC Dornsife students are the first in their family to pursue higher education. This can often present additional pressure and challenges as they navigate an unfamiliar path. USC Dornsife strives to ensure that these talented minds know they belong here. Our annual First-Generation College Student Summit creates a forum in which these students build community, celebrate intersecting identities and discuss issues related to their experiences in and outside of the university. They also hear inspiring stories from panelists and become acquainted with the numerous resources available to help them achieve their educational goals.

“In a complex, collaborative environment such as at USC Dornsife, the power to create new knowledge and to engage with the broader society lies within our ability to leverage the multiple backgrounds, experiences and talents of our faculty, students, and staff.”

— KIMBERLY FREEMAN
ASSOCIATE DEAN
CHIEF DIVERSITY OFFICER
OWN THE SOLUTIONS

This is the moment our students prepare to become tomorrow’s most innovative leaders.

This is the moment our scholars develop new ideas that change the course of history.

This is the moment we redefine the ways that research universities make an impact on the world.

This is the moment for USC Dornsife.

We invite you to join us in seizing it. Together, we will bring solutions to society’s greatest challenges and create a more vibrant future.

Let’s Own Tomorrow.

For more information on how to give to the USC Dornsife Own Tomorrow Campaign initiative, please contact:

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